

## About the Author

**COL (RET) Ramachandran Menon**, a University of Singapore graduate, was one of the inaugural cohort of infantry officers commissioned at the Singapore Armed Forces Training Institute (SAFTI) in 1967 when Kirpa Ram Vij was director. In his twenty-seven-year career, he held various staff and command appointments, including head of army personnel and head of army training in MINDEF; Commandant, Singapore Command and Staff College; Director, Public Affairs/MINDEF Spokesman. He attended the Malaysian Armed Forces Staff College in Kuala Lumpur and the United States Army War College in Carlisle, Pennsylvania. He was Singapore's first defence attaché to the United States in Washington. He was secretary to BG Kirpa Ram Vij's General Staff Conference for two years.